



# 621st CRW Airmen ...

PACES2 -





# Step up: Don't be afraid to be leader

AXWELL AIR FORCE — The U.S. Air Force is sitting at a nexus in which the world is becoming increasingly dangerous and complex, and our nation is asking us to do things that keep us busier now than ever before, yet we have fewer people now than at any point in our history –just over one-third of what we had in the 1950s.

To meet these challenges, American military leaders and members must become more willing to question the status quo, speak out, and accept that smart risk taking is inseparable from effective leadership in such a dynamic environment. Air University strives in every way – with its faculty and staff, education programs, labs,



Commentary by Lt. Gen. Steven Kwast

AIR UNIVERSITY COMMANDER AND PRESIDENT

> a flying machine that "blasted the world asunder," changing the course of human history forever. AU's headquarters at Maxwell Air Force Base, Alabama, is situated on the very ground where these two brothers opened America's first civilian flying school. Today, AU continues to emulate their inventive spirit, while also taking cues from several

right. We can trace our

lineage directly back

to the Wright brothers

when they brought to-

gether inspiration, ed-

ucation, innovation and

perspiration to build

#### **Commander's** Commentary

exemplar Airmen whose innovativeness, risk taking and outspokenness in their times were crucial to meeting our nation's emerging challenges.

One such Airman is former General of the Air Force Henry "Hap" Arnold, who brought courage, vision and the importance of networking to create a mighty Air Force from the humble collection of Wright flyers that he had flown in 1911. with the Wrights as his instructors. He immediately became an instructor for other military flyers at the Signal Corps' aviation school, underscoring the important role that teaching has always had in an Airman's development. Soon, he ascended to positions in which he cooperated with civilian industry

and research institutions to build the forces and infrastructure that would later dominate the skies over Europe and the Pacific during World War II. Arnold had a talent for un-

derstanding and articulating the crucial systemic connections between numerous organizations and fields, providing visionary statements – as revealed in numerous historic written documents preserved here at Maxwell AFB - that are as relevant today as when he first penned them. Above all, however, he had the ability to find and promote talent, mentoring and placing the best future leaders in the key developmental positions they needed to grow into the vanguard of a force that would fly, fight, and win against America's adver-

In 1918, Gen. William "Billy" Mitchell orchestrated the first large-scale coalition air

operation in support of the St. Mihiel Offensive. It validated much of his thinking on airpower employment. In the 1920s, Mitchell was an outspoken advocate for the offensive capabilities of airpower in war. He developed concepts for aerial attacks against ships that eventually spurred the U.S. Navy to develop its carrier-aviation capabilities that would prove decisive in the Pacific theater during WWII. While often controversial, Mitchell was courageous in capturing, sharing and even testing his cutting-edge concepts for air operations. He put himself and his reputation on the line time and again to push the critical innovations he envisioned in detail before others could even imagine the potential of airpower. One of his most revolutionary innovations – one that is clearly evident today - is our

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# Invisible wounds can debilitate just like visible ones

**Special Agent Patrick McGee** 

AIR FORCE OFFICE OF SPECIAL INVESTIGATIONS

OINT BASE ELMENDORF-RICHARDSON, Alaska — I'm an ambassador for the Air Force Wounded Warrior Program. As an ambassador, I'm an advocate for the program and I work in

#### **Commentary**

my local area to plan events which bring our wounded together.

It's a concept of family helping family. We are all in this great big Air Force family and there are many of us who are still struggling with everyday life.

Getting off the couch and participating in life is not a reality for many of our family. Our members struggle with a sense of belonging and value. Many feel they have been cast aside and suicide is a daily thought.

This program has a unique way of combating behaviors where we suffer in silence. It's a program which shows love for others and a true sense of caring

by putting others needs above our own. Helping the person who is struggling with you greatly helps.

I originally thought the Air Force Wounded Warrior Program was one of those things where they parade severely injured folks in front of people to get attention. I also confused it with the

See MCGEE Page 31

#### Travis AFB. Calif. **60th Air Mobility Wing**

Air Force

Col. John Klein 60th Air Mobility Wing commander

2nd Lt. Geneva Croxton Chief of command information

> **Daily Republic** Nick DeCicco Tailwind editor

Todd R. Hansen Copy editor

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Visit the Travis public web site at http:/ www.travis.af.mil. Read the Tailwind online at http://tailwind.dailyrepublic.net.

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On the cover Capt. Jacob Becker, 921st **Contingency Response Squad**ron airfield operations officer. hugs and kisses his daughter Jan. 14 as he returns from a three-month deployment to Irag in support of Operation **Inherent Resolve at Travis Air** Force Base, Calif.

U.S. Air Force photo/Tech. Sgt. Liliana Moreno

**JANUARY 27, 2017 TRAVIS** 

# **AMC** commander pays visit to Travis

Staff Sgt. Nicole Leidholm

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Gen. Carlton D. Everhart II, Air Mobility Command commander, visited Travis Air Force Base, California, Jan. 17-20, to see firsthand how its three wings enable the mobility mission.

During his four-day visit, Everhart witnessed a Humvee combat-on-load during night vision goggles training, toured David Grant USAF Medical Center, and witnessed numerous examples of Total Force integration and community support. He also assessed the requirements Travis has and addressed concerns of Airmen.

Travis has a good pulse, said Ever-

"I look to improve upon what's already a success," he said. "The innovation going on here is unique, the Airmen here are thinking outside-of-the-box."

During his tour of DGMC, Everhart looked at innovative research being performed there. One example is extending the 'golden hour' survival rate—i.e. the first hour after a traumatic injury to 99 percent and saving lives with the resuscitative endovascular balloon occlusion of the aorta, or REBOA, catheter. He also witnessed innovation at the 60th Operations Group with the Graduate Training Integration Management System, which allows aircrew to optimize and manage all aspects of aviation operations and training.

Though Everhart spent most of his time with Airmen, he also spoke with community leaders at the Solano County Economic Development Corporation annual luncheon in Fairfield, California.

Everhart thanked the community for their support of Travis Airmen

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Gen, Carlton D, Everhart II, right, Air Mobility Command commander at Scott Air Force Base, III., talks Jan, 19 with Amir Ghohremani during his tour of the 60th Communications Squadron at Travis Air Force Base, Calif. Everhart spent four days visiting with Airmen, observing operations and meeting with civic leaders.



Airman 1st Class Dillon Gulledge.

60th Aerial Port Squadron.

**Duty title:** Ramp operations apprentice.

Hometown: Dadeville, Alabama.

Time in service: Four years.

Parents, Randy Gulledge and Susan Barber.

What are your goals? Complete bachelor's degree in

engineering through University of Alabama.

Watching football and movies, playing poker, cooking and spending time on the water.

What are your hobbies?

What is your greatest achievement?

Lauded with 15 coins and patches for outstanding performance from various units and commands.

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United States service members march Jan. 20 down Pennsylvania Avenue during the Presidential Inaugural Parade in Washington, D.C. The parade was held to celebrate the inauguration of President Donald Trump.

# BOGW performs at Trump inauguration

2nd Lt. Sarah Johnson

60TH AIR MOBILITY WING PUBLIC AFFAIRS

WASHINGTON, D.C. — Eight musicians from the Band of the Golden West at Travis Air Force Base, California, performed at the Inauguration of President Donald Trump, the 45th president of the United States, Jan. 20 at the Capitol.

The members augmented the U.S. Air Force Band along with other regional bands to provide ceremonial music throughout the event.

"To be part of this ceremonial process is incredible," said Staff Sgt. Melissa Rocha, BOGW flutist. "You read about it, but the more you're in this job you gain appreciation for it. You are part of that military customs and courtesies tradi-

The eight representatives from Travis play various instruments and have experience ranging from six months to 10 years.

Those selected to play at the event were given music to memorize and rehearsals began a week prior to the inauguration.

"We have to sound good, synchronize perfectly," said Airman 1st Class Lee Jarzembak, BOGW tubist. "If we do really well, that's a reflection on the Air Force but it's also an accurate description of what the Air Force has to do to accomplish their mission. We have to work together perfectly in the right place at the right

mitted to keeping the same thing at the forefront of their minds they do at every performance: their fellow Airmen

> "We have fun on stage... but whatever we do we're also constantly reminded of the people who aren't here to enjoy these kinds of experiences with us," said Jarzembak. "We get the chance to let people know those people are sacrificing these kinds of experiences because they're off

missing from the audience.

accomplishing the mission." They also remember their friends and colleagues back torical moments," said Airhome – those that don't get an audience to perform for.

put on stage... we represent a part of."

Despite the prestige of the their hard work and their exmoment, the group was com- cellence too, not just ours," said Airman 1st Class Candy Chang, BOGW flutist, "We represent what the Air Force as a whole is doing. It's really moving to me to be able to represent them because behind the scenes, they're doing a lot of hard work.

With this at stake, the band played to a crowd of thousands watching from the National Mall as they witnessed Trump take the oath of office and deliver his inaugural address.

"This is a huge moment in history, (and) music makes a real impact in these big hismen 1st Class Hilary Zirkle, BOGW clarinetist. "That's "People that don't get something that I'm proud to be

# **Disbrow** to serve as acting **SecAF**

**Secretary of the Air Force Public Affairs** 

WASHINGTON — Under secretary of the Air Force Lisa S. Disbrow became the acting secretary of the Air Force Jan. 20, until President Donald Trump nominates and the Senate confirms a permanent replacement.

Under federal law, the under secretary automatically assumes the job of acting secretary until a replacement is confirmed. Disbrow succeeds Deborah Lee James, who served as secretary of the Air Force from Dec. 13, 2013, until Jan. 20.

"It is an honor to continue to serve our Airmen." Disbrow said. "I look forward to ensuring continuity during the transition and will continue to partner with our civilian and military leaders to support Air Force priorities."

The secretary is responsible for the affairs of the Department of the Air Force, including organizing, training, equipping and providing for the welfare of more than 660,000 active-duty, Guard, Reserve and civilian Airmen and their families. She also oversees the Air Force's annual budget of more than \$139 billion.



# AMC enables international F-35B deployment

1st Lt. Erik D. Anthony 618TH AIR OPERATIONS CENTER

SCOTT AIR FORCE BASE, Ill. — Air Mobility Command Airmen helped mark a major milestone Jan. 18 by enabling the delivery of Marine F-35B Lightning II aircraft to Japan.

The transfer of the Marine Fighter Attack Squadron 121 aircraft from Marine Corps Air Station Yuma, Arizona, to MCAS Iwakuni, Japan, marks the first permanent international deployment of the joint strike fighter. Four KC-10 Extenders from Travis Air Force Base, California, and Joint Base McGuire Dix Lakehurst, New Jersey, participated in the operation. The teamwork ensured the effective international deployment of the F-35Bs, providing the right effects at the right place and time.

"The arrival of the F-35B embodies our commitment to the defense of Japan and the regional security of the Pacific," said Maj. Gen. Russell Sanborn, the 1st Marine Aircraft Wing commanding general. "We are bringing the most advanced technology to the Pacific to respond to the wide range of missions we take part in and provide greater support to our regional allies.'

Aerial refueling aircraft enable worldwide missions through force extension, making combat operations and partner nation support possible.

"One of the Indo-Asia-Pacific theater challenges is the tyranny of distance," said Maj. Gen. Mark Dillon, the Pacifcific Command spans 51 percent of the time. globe and over 80 percent is ocean. This makes rapid global mobility absolutely vital to our daily operations. Whether it's refueling U.S. Marine Corps fifthgeneration fighter aircraft, resupplying National Science Foundation teams in

medical airlift, PACAF and the entire joint team in the USPACOM theater regularly rely on our partners in Air Mobilic Air Forces vice commander. "U.S. Pa- ity Command – and they deliver every

The 618th Air Operations Center planned the critical aerial refueling support carried out by KC-10 crews from Travis AFB and JB McGuire-Dix-Lake-

While the mission was being executed,

Antarctica, or moving patients via aero- Maj. Ken Morris, the 618th AOC global the receiver." operations director for air refueling operations, provided command and control for the KC-10s, ensuring the safe delivery of the Marine F35Bs.

"We oversee the execution of aerial refueling missions happening throughout the world" Morris said. "There's no room for error in our line of work, we have to make sure the mission is successful by putting the tanker at the right place, at the right time to connect with

In 2016, AMC Airmen flew more than 42,000 aerial refueling sorties, transferring 1.2 billion pounds of fuel to over

Air refueling aircraft are the backbone of global reach, increasing coalition and U.S. aircraft's range while midflight. AMC Airmen utilize these aircraft while working around-the-clock to execute rapid global mobility and enable



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## Rain splashes base

A red-eared slider turtle sunbathes Jan. 13 on a rock at the edge of the **Duck Pond at Travis** Air Force Base. Calif. Recent rains in California have brought nature to life at Travis. For more photos of wildlife at Travis, see Page 38.

U.S. Air Force photo/Heide C









An Airman assigned to Travis Air Force Base, Calif., talks May 22, 2016, with representatives from the Federal Aviation Administration during the Education and Career Fair at Travis Air Force Base, Calif. More than 110

## Travis to host education fair

**Tech. Sgt. James Hodgman** 60TH AIR MOBILITY WING PUBLIC AFFAIRS

people attended the fair with a handful being hired on the spot.

The Airman and Family Readiness Center is set to host its first career and education fair of 2017 from 10 a.m. to 1 p.m. Jan. 27 inside the Delta Breeze Club at Travis Air Force Base, California.

quarterly, provides military members, retirees and family members with access to more than 60 potential employers, 15 colleges and universities, as well as two vocational schools.

Military members and spouses are highly encouraged to attend the fair, said event

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The event, which is offered organizer Maria Mcintosh, 60th Force Support Squadron employment manager.

"It's a great opportunity for spouses and service members to learn about employment opportunities or to make connections that could lead to employment down the road," Mcintosh said. "Many organizations will be hiring on the

It's also never too early for military members to plan for their next careers. Mcintosh

"You need to know what you're going to do when you decide to transition and leave the military because military careers come to an end at some point," she said. "You need to prepare for that and take the time now to learn about all the opportunities available to you. It's also an excellent opportunity for military spouses or family members to find employment."

Fair attendees will have the chance to meet with employment representatives from federal and city governments, Solano County, law enforcement agencies and numerous companies seeking applicants in a variety of specialties.

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# Refuelers enable Libya strike against ISIL

Master Sgt. Thomas J. Doscher 18TH AIR FORCE PUBLIC AFFAIRS

SCOTT AIR FORCE BASE, Ill. — KC-135 Stratotanker and KC-10 Extender crews from five bases on three continents provided aerial refueling support during the B-2 Spirit bomber mission which struck two Islamic State of Iraq and the Levant training camps in Libva Jan. 18, 2017.

Two B-2s 500-pound GPS-guided bombs on the camps, which were being used to plan and train for attacks against U.S. and allied interests in North Africa and Europe.

Fifteen tankers participated in the operation, enabling the B-2s to fly more than 30 hours roundtrip to the target from their home base at Whiteman Air Force Base, Missouri. Planners at 18th Air Force and the 618th Air Operations Center it work right," he said. "It's at Scott AFB coordinated the pretty impressive to be able to tanker mission, ensuring the hit a target globally at a morefueling aircraft were at the ment's notice with so many

right place at the right time to people participating.' get the bombers to and from the ISIL training camps.

"Our goal was to find the aircraft to do the mission," said Lt. Col. James Hadley, the 18th AF operations planner. "The mobility enterprise flexed to put tankers from the U.S., U.S. European and U.S. Central Commands toward this effort. Everybody had a part in making this work, and it was very successful."

The 305th Air Mobility Wing at Joint Base McGuire-Dix-Lakehurst, New Jersey, was one of the units that contributed tankers to the refueling mission. Col. Darren Cole, the 305th AMW commander, said several units had to come together from different locations and commands and function together as a team to make this mission happen.

"It's a big team that has to execute things on time to make

go awry.

305th Operations Group commander, said the 305th AMW keeps two aircraft on continuous alert just in case such a mission should come up. He said that, coupled with an efficient operations team, made sure the 305th OG would fly on time.

"The crews grow up here being conditioned for short-notice missions, to show up, plan and get the fuel to the fight."

Making sure the tankers and bombers meet at the right place and time is like choreographing a Broadway production, Hadley said.

"When you get the request, vou have to look at the whole enterprise," he said. "Some tankers may already be in the right spot, some may have to be moved. The speed of the aircraft(s) are completely different, so they won't all take off at the same time, and it takes several mid-air refuelings to make an air bridge. If one person is off, the whole mission can

Col. Clint Zumbrunnen, the

A KC-135 Strantotanker from the 100th Air Refueling Wing refuels a B-2 Spirit from the 509th Bomb Wing in the late hours of Jan. 18 during a mission targeting the Islamic State of Iraq and the Levant camps in Libya.

Zumbrunnen explained. "Our current operations team is also particularly skilled at making operations happen on short notice. It makes us particularly well-equipped to do this sort of mission.'

Hadley said the stakes can be high.

"If a tanker fell out you might have seen on the news

how a couple of bombers had to land somewhere in Europe," he said. "Or even worse, you might have seen a news report about two bombers lost in the North Atlantic. Our tanker fleet enables them to do what they do."

Using tankers sends a message to friend and foe alike,

See LIBYA Page 24







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# 1,000th RPA pilot student graduates

12TH FLYING TRAINING WING

JOINT BASE SAN ANTO-NIO-RANDOLPH, Texas — Lt. Col. Jason Thompson, the 558th Flying Training Squadron commander, present- mander. ed 2nd Lt. Kevin a certificate commemorating the 1,000th graduate of the Undergraduate Remotely Piloted Aircraft training program at Joint bling the number of graduates Base San Antonio-Randolph, in fiscal year 2017. Over \$3 Jan. 20, 2017.

erators on their way to assignments in Air Combat Com-

"RPAs continue to prove their value to warfighting commanders in the intelligence, surveillance, reconnaissance, and kinetic fight," said Col. Joel Carey, the 12th Flying Training Wing com-

The Air Force called for increased output of qualified RPA pilots in 2015 and the 558th FTS responded by doumillion was invested in infra-The 558th FTS executes structure and training simuundergraduate instruction for lators to support the effort and all RPA pilots and sensor op- 24 new civilian and military instructors were assigned to the Air Force's undergraduate RPA schoolhouse.



The Air Force Cross will be presented to former Staff Sgt. Christopher Baradat, now separated from the military, who had previously received the Silver Star medal April 6, 2013, for his role in rescuing 150 coalition

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# Airman receives medal upgrade

Capt. Katrina Cheesman

24TH SPECIAL OPERATIONS WING PUBLIC AFFAIRS

HURLBURT FIELD, Fla. — A combat controller will receive the Air Force's highest combat medal for extraordinary heroism, after a service-wide re- Star medal for his role in resview of medals awarded since cuing 150 coalition members in

The Air Force Cross will be presented to former Staff Sgt. Christopher Baradat, now separated, who received the Silver

## Free Workshop: Financial **Planning For College**

(Fairfield) - A free workshop is being held for the parents of college bound high school students at the Solano County Library in Cordelia on Thursday, February 2nd.

The workshop will focus on little-known ways of getting money for college, what you should be doing if you're the parents of a freshman, sophomore, junior, or graduating senior, no matter how much income you make, or how good of a student you have, and what assets count against you for aid and what assets can help you get additional scholarship consideration.

The class will include such topics as how to double or triple your eligibility for free grant

money, the secret to sending your child to a private or UC school for less than the cost of a junior college, and the best strategies you can employ now to start a long term college funding plan. The workshop date is Thursday, February 2, from 6:30-7:30 pm. The workshop will be held at the Solano County Library in Cordelia, 5050 Business Center Dr., Fairfield.

Planning, the nation's leading expert on paying for college, the workshop is free, but limited by the size of the room. To reserve a seat, call (707) 410-9872 or register online at www.baycollegeplanning.com.

Taught by Bay Area College

Province. As the special forces convoy approached the steep valley, it became clear that the vehicles wouldn't fit through the narrow mountain path.

Afghanistan, April 6, 2013.

"Chris Baradat exemplifies

the professionalism, courage

and lethality of special tactics

Airmen," said Col. Michael E.

tion Wing commander. "Every day, special tactics Airmen like

Chris willingly put themselves

in harm's way to fight and win

U.S. Army Special Forces team

tasked to support pinned-down

coalition forces flanked by ene-

my fighters in a valley in Kunar

While on his third deployment, Baradat was attached to a

our nation's wars."

Martin, the 24th Special Opera-

Baradat and eight others dismounted and sprinted toward the embattled friendly forces, but came under heavy fire within 1,000 meters of their objective. Without hesitation, Baradat identified the enemy's position and called in close air support from A-10 Thunderbolt II fighter

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## **AETC** releases first live bombs from F-35A



An Air Force weapons load crew assigned to the 33rd Aircraft Maintenance Squadron loads a live GBU-12 into an F-35A Lightning II Jan. 18 at Eglin Air Force Base, Fla. The 33rd Fighter Wing loaded and released the Air Education and Training Command's first live bombs from an F-35A.

Sunni G. Yoon, D.D.S.

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Staff Sgt. Peter Thompson 33RD FIGHTER WING

Fla. — The 33rd Fighter Wing rect Attack Munition and the loaded and released the Air Education and Training Command's first live bombs from an F-35A Jan. 17 at Eglin Air Force Base, Florida.

Six aircraft were loaded with armed GBU-12s, and two bombs were released over the Eglin Air Force Base range.

The GBU-12 is a 500-pound laser guided general-purpose bomb. The F-35 can carry a combined payload of 2,300 pounds of air-to-air and airto-ground munitions internally, with an extended capacity of munitions on each wing.

"I'm incredibly proud of our maintainers and pilots for successfully loading and releasing bombs on the range this week," said Col. Lance Pilch, the 33rd FW commander. "This further proves our Airmen and Sailors are the lethality behind this weapons system."

While this is the first live

bomb to be loaded into an F-35A here, weapons personnel also regularly load the EGLIN AIR FORCE BASE, 2,000-pound GBU-31 Joint Di-AIM-120 AMRAAM as part of their training and readiness.

"It's no accident that our load crews are good at what they do," said Senior Master Sgt. Jennifer Dunn, 33rd FW wing weapons manager, "Each weapons loader hones their loading skills under the scrutiny of evaluators, strict adherence to technical orders and up against stringent time standards on a monthly basis. I am very proud of every weapons loader in the 33rd FW. Each and every one played an integral role in making this weeks' events successful. They worked hard for this achievement and they all earned it."

The first F-35A weapons load crews here were certified just over two years ago. For several of the former students, who are as young as 21 years

See F-35A Page 30







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# EC-130s maintain constant presence in Afghanistan

**Staff Sgt. Katherine Spessa** 

455TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

BAGRAM AIRFIELD, Afghanistan — All around the dimly lit tent are enduring symbols of a constant presence. A name scrawled across a wooden wall, a lengthy list of deployment dates written underneath, updated year after year. A library stacked with books and games to pass the time. A built-in couch labeled "Snooze Town."

All the things people do to make a place feel like home are apparent in this place where its inhabitants often spend half their time each year.

The 41st Electronic Combat Squadron and the 755th Aircraft Maintenance Squadron, based out of Davis-Monthan Air Force Base, Arizona, have been continuously deployed in support of Operation Enduring Freedom, and now the Resolute Support Mission, since 2002. They've called Bagram Airfield their deployed home



U.S. Air Force photo/Staff Sgt. Katherine Spessa

Staff Sgt. Kyle Poston, 455th Expeditionary Aircraft Maintenance Squadron crew chief, oversees engine maintenance on an EC-130 Compass Call Jan. 18 at Bagram Airfield, Afghanistan.

They are the longest continuously deployed Air Force unit in Afghanistan

The unit operates the EC-130H Compass Call, a modified version of the C-130H Hercules airframe. It serves as an airborne weapons system capable of disrupting enemy command and control communications and limiting adversary coordination essential for enemy force management.

colloquially as "jamming" and ensures that when a U.S. or coalition unit goes on a mission, the enemy is unable to communicate with one another.

The effect is an indispens-This capability is known able asset to ground forces and

has led to 2.193 terrorists removed from the battlefield since 2014.

**JANUARY 27, 2017** 

"The special forces guys will come by after a mission we supported and say thanks," said Tech. Sgt. Michael Meredith, a 455th Expeditionary Aircraft Maintenance Squadron expe-

Many of their maintainers have been with the unit since the beginning. The members of the 455th EAMXS's EC-130 Compass Call aircraft maintenance unit currently deployed to Bagram Airfield have 146 deployments among them.

"I've been on 13 deployments, nine of them here (at Bagram) and all of them have been with this unit." Meredith

These numbers are not unusual, and individuals throughout the unit often have deployments in the double digits, with months out of each year spent away from home.

"His kid just started walking and he shows us videos all

**See PRESENCE Page 23** 

# Mod program closes out year with magic number

AIR FORCE



Trey Wilson and Nhan Le, both 564th Aircraft Maintenance Squadron Block 45 avionic technicians, work together to route wire strands while building an integrated flight management system kit for the KC-135 Stratotanker aircraft in building 986 Nov. 15, 2016, at Tinker Air Force Base, Okla.

**Staff Sgt. Katherine Spessa** 

455TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

TINKER AIR FORCE BASE, Okla. — The KC-135 Block 45 upgrade program reached a milestone by closing out 2016 with the 45th aircraft in the modification line here.

Block 45 completely remodels the inside of the flight deck with new liquid crystal displays, radio altimeter, autopilot, digital flight director and other computer module updates, according to information provided by the Legacy Tanker Division located here.

Reaching milestone number 45 can be attributed, in part, to innovations taking place in the back-shops of the 564th Aircraft Maintenance Squadron. Belinda Schantz, Block 45 unit chief, said her people helped improve the process.

"One person started it," said Schantz. "Then everyone started getting ideas."

"This is the capstone modification that takes your 1950s/1960s-era tanker and

makes it a 21st century asset that's as modern as any flight deck we have in the Air Force," said Col. Mark Mocio, the Legacy Tanker Division commander with the Air Force Life Cycle Management Center. "It enables us to meet all the global rules we have on air traffic navigation now and for a long time to come.'

TAILWIND 13

Innovations have taken place from the ground up through empowered workers who established a speedline to shave off 30 program days.

The speedline has been the key to success as it removes a large portion of work that took place on the aircraft in cramped. poorly lit spaces while trying to work around others and brings it into well-lit shops where a majority of the work can be done in a "kitting" process.

The \$910 million program began almost seven years ago as part of the Air Force's continuing efforts to keep the aging C-135 and KC-135 series aircraft, the last of which were delivered in 1961, viable for

See NUMBER Page 23





# Air-launched cruise missile passes tests

Leah Bryant

AIR FORCE NUCLEAR WEAPONS CENTER PUBLIC AFFAIRS

KIRTLAND AIR FORCE BASE, N.M. — Air Force B-52H Stratofortress aircrews recently tested three unarmed AGM-86B air-launched cruise missiles, demonstrating the bomber force's ability to configure, load, fly and deliver the nation's only nuclear cruise mis-

The B-52H aircrews departed Minot Air Force Base, North Dakota, for the Utah Test and Training Range, about 80 miles west of Salt Lake City, and launched the unarmed ALCMs during three separate sorties.

The ALCM is a key air component of the nuclear triad, providing the nation a strategic capability to assure our allies and deter potential adversaries. It provides a clear, visible and tailorable deterrent effect, and denies geographic sanctuaries to potential adversaries.

The AGM-86B is designed to deliver a nuclear payload on target, destroying it on impact. As a standoff weapon, the ALCM can be launched from outside the combat area, allowing aircrews to strike distant targets with a high degree and the tests were conducted



An unarmed AGM-86B air-launched cruise missile is released from a B-52H Stratofortress Sept. 22, 2014, over the Utah Test and Training Range during a Nuclear Weapons System Evaluation Program sortie.

themselves to potentially deadly enemy fire. A B-52H can carry six ALCMs on each of the two externally mounted pylons and eight internally on a rotary launcher, giving the B-52H a maximum capacity of 20 mis-

The ALCM sustainment program is managed by the Air Force Nuclear Weapons Center

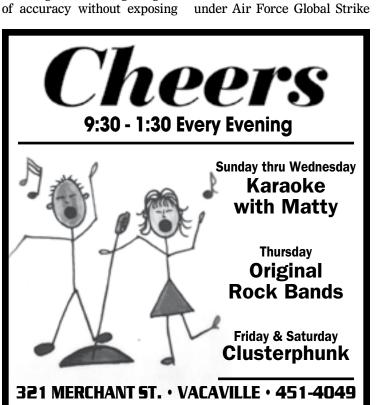
System Evaluation Program, part of the Air Force's ongoing effort to test weapons systems in training missions and prepare aircrews for future mission requirements. The integrated test team also included personnel, assets and aircraft from AFGSC's 5th Bomb Wing at Minot AFB; its

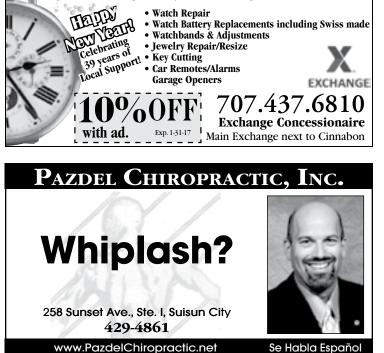
2nd BW at Barksdale AFB,

Command's Nuclear Weapon Louisiana; and Air Combat Command's 53rd Wing at Eglin AFB, Florida.

The ALCM was initially designed with a 10-year life span but has been in use for about 35 years, largely due to successful sustainment programs. While the current ALCM remains a safe, secure, effective and viable

See TESTS Page 30





# arrive at **Nellis for Red Flag**

Staff Sgt. Natasha Stannard 633RD AIR BASE WING PUBLIC AFFAIRS

NELLIS AIR FORCE BASE, Nev. — The 1st Fighter Wing's aircrews and support personnel out of Joint Base Langley-Eustis, Virginia, arrived at Nellis Air Force Base, Nevada, Jan. 17 and 18, to participate in Red Flag 17-1. as the exercise's core unit.

Red Flag, a three-week combat training exercise involving U.S. and allied forces' air, space and cyber domains, kicked off Jan. 22, on a simulated battlefield over the skies of the Nevada Test and Training Range north of Las Vegas. Throughout the training exercise, Airmen support their units in defeating aggressors including realistic threat systems and opposing enemy forces, providing all domains the ability to train collectively for contingencies in a safe environment to increase the combat capabilities for any future combat situation.

"This year we are the core unit, meaning we are the heartbeat for Red Flag," said Capt. Matthew Siverio, the Red Flag 17-1 core unit project officer. "Each member that is attached to the core unit will utilize their expertise to match the expectations of the Red Flag Air Expeditionary Wing commander to ultimately make this the most successful Red Flag we can."

According to Master Sgt. Erick Matos, the Red Flag 17-1 superintendent, as the exercise's core unit, the 1st FW has the added challenge of not only conducting its own air-to-air and cyber mission taskings, but also supporting Red Flag's U.S. and allied forces.

Siverio anticipates that facilitating successful countering of air, space and cyber threats by all participating units will take a team effort lead by the 1st FW.

See RED FLAG Page 23

# Airmen, Soldiers test their fighting skills in Asia

**Tech. Sgt. Kenneth McCann** 386TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

SOUTHWEST ASIA — Former General of the Army Gen. Douglas MacArthur once said, "On the fields of friendly strife are sown the seeds that on other days, on other fields will bear the fruits of victory."

Deployed Soldiers and Airmen put this mantra to the test in a friendly combatives tournament at an undisclosed location in Southwest Asia Jan. 22. The event was hosted by the 368th Engineering Battalion and tested deployed service member's abilities in mixed martial arts including wrestling, Brazilian jujitsu, muay thai and judo.

Airmen of the 386th Air Expeditionary Wing and a Soldier from Delta 144th Air Defense Artillery, prepped for the event by training together daily under the guidance of Master Sgt. Royce Kerbow, the 386th AEW command post superintendent. The coaching and training proved successful because two of Kerbow's students ended the tournament as victors in their weight divisions.

consisted of learning and weight division winner.

repeating techniques including "rolling" so the students could get a feel for a real match.

"The competitors trained six days a week, two to three hours a night," Kerbow said. "Our guys won two out of the four weight divisions, so I think we did a good job."

Staff Sgt. Jeffrey Zastrow, a 386th Expeditionary Medical Group bio-environmental technician, trained and fought his way to become the heavyweight division winner. Zastrow had eight years of wrestling experience with the Air Force World Class Athlete Program.

"The competition was tough and the Army ran a great show," Zastrow said. "I was impressed."

Zastrow's victory did not come without dedication and hard work during his Middle East deployment.

"We did a lot of awesome combative training here," Zastrow said. "For the last couple of weeks before the tournament, we were in there every

The lone Army deployer to train with Kerbow's Airmen, Pfc. Phan Viet, a Delta 144 The intense training ses- ADA wheel mechanic, earned sions before the tournament his way to become the light-

Early Bird registration one day only at the Joseph A.

Nelson Red Center, 611 Village Drive, Suisun City

on January 28th from 2pm - 4pm

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Football ages 13 & 14 - Free

**football season** (competition fee TBD)

with a \$75 equipment deposit

(refunded at the end of the season)

Senior Airman Dominic Rivera, a 386th Expeditionary Maintenance Squadron craftsman, top, battles Spc. James Holder, a member of the 518th Tactical Installation Network Jan. 22 during an Army combatives tournament at an undisclosed location in Southwest Asia.

"It felt good to win considering how well we trained over the past few months," Viet said. "The training here was tough."

Viet and his fellow mixed martial art students didn't let in as one of their own.

inter-service rivalry get in the way of preparing for the fight. Though Viet was the only Soldier to train and fight with the Airmen, he said they took him

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# **Deployed wounded warrior completes tours**

**Staff Sgt. Katherine Spessa** 455TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

BAGRAM AIRFIELD. Afghanistan — "Being here, you get treated like a normal person, not like an amputee. Not

like an injured guy," said Tech. Sgt. Jason Caswell, as he added more 45-pound plates to his barbell.

In the crowded 455th Expeditionary Aircraft Maintenance Squadron "prison gym" at Bagram Airfield, Caswell is outlifting most. He should be – he showed many of them the

After a sports injury in 2010, Caswell underwent a year of surgeries, two years of painful limb-recovery therapy, followed by physical therapy. In October 2014, his limb still hadn't healed and began to worsen. Caswell elected to amputate his injured leg.

It has since been replaced with a prosthetic, which allows him the mobility he needs to get back to work and stay fit.

Though he can now squat 405 pounds, his deployment didn't start out that way.

"I was a chubby lumpkins," he said jokingly.

Caswell weighed in at 272

his deployment in May 2016.

share their workout area with. pounds.

"I've seen Caswell do it and it," one of them said.

workouts."

"Jason has lifted not only over 1,000 pounds but the spirits of several across the 'Vulture Nation," said Lt. Col. Richard Boatman, the 455th EAMXS commander. "His drive and character never let anything get in the way of his goals. He is motivated by his loving family and an internal fire to better himself and those around him."

Eight months and 46 pounds later, Caswell is finishing up his second rotation at Bagram Airfield. Originally tasked with a single four-month deployment, because the person originally tasked suffered an injury, Caspounds before leaving for well volunteered to extend for

He has dropped down to 226 pounds and has used his success to help others in the unit.

As a group of lifters stands in front of a C-130 Hercules they They encourage one another to deadlift the weight - 365

he's just got one leg. You can do

"The guys see it as motivation," Caswell said. "I've been able to come in and show them how to do the lifts, give them tips and help them develop



U.S. Air Force photo/Staff Sgt. Katherine Spessi

Tech. Sgt. Jason Caswell, the 455th Expeditionary Aircraft Maintenance Squadron C-130 Hercules debrief NCO in charge, stands in a C-130 hangar Jan. 5 at Bagram Airfield, Afghanistan.

"Being here, I've missed a lot – Mother's Day, my wife and kids' birthdays, my birthday, all the holidays," Caswell said. "But I wasn't finished with what

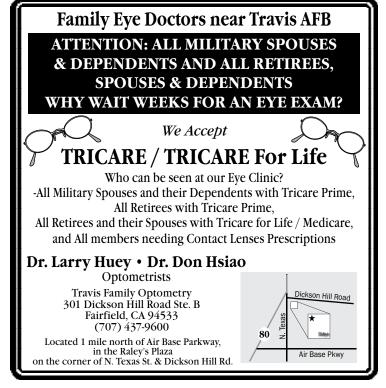
I needed to do."

According to Caswell, what he needed to do was prove that he still belongs in the military. "It was time for me to de-

ploy," he said, "There was a

whole lot of 'well, he's hurt, he can't do this, he can't do that. And it was 'he can't,' not 'I can't.' I'm still 100 percent. I fought to stay on active duty and

See TOURS Page 27





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18 TAILWIND AIR FORCE **JANUARY 27, 2017** 

## Air Force faces fighter pilot shortage

**Airman 1st Class Nathan Byrnes** 99TH AIR BASE WING

NELLIS AIR FORCE BASE, Nev. — The Air Force is in the midst of a pilot shortage. While most platforms are affected by the shortage, the fighter pilot community has been hit the hardest.

In September 2015, the Air Force chief of staff directed a fighter enterprise redesign to focus on developing a strategy and implementation plan to ensure the Air Force has an enduring, proficient and sufficient fighter pilot force.

Senior Air Force leaders took time to discuss the topic during the annual Weapons and Tactics Conference at Nellis Air Force Base from Jan. 9-13.

"The health of the fighter pilot community is bad," said Lt. Gen. Chris Nowland, the Air Force deputy chief of staff for operations, plans and requirements (AF/A3). "We focus on fighter pilots, but it's not just [them]. We have a national pilot crisis. Essentially the Air Force, when it comes to pilot production, is going to have to change."

The past 25 years of continuous combat operations has taken a toll on the Air Force fighter community. Compounding the problem since fiscal 2014. losses of fighter pilots have ex- goes for the enlisted and officeeded the Air Force's annual cer force.



U.S. Air Force photo/Senior Airman Kayla Newman

F-22 Raptors and T-38 Talons perform a flyover April 24, 2016, during the AirPower over Hampton Roads Open House at Joint Base Langley-Eustis, Va. The Golden Knights parachute team presented the American flag during the flyover.

production capacity.

"Recruiting and getting people on to fly is not a problem," Nowland said. "If you look across the Air Force, the quality of the individuals coming into the Air Force are some of the highest we ever had. That

It's how do we get the throughput up to produce the number to build." of pilots we want. It's a supply and demand problem," Nowland continued. "Air Education and Training Command is working hard on this problem, but it's not something that have several initiatives that can change overnight. There is a lot of infrastructure associated with it and the problem becomes complicated as you

"Our problem is capacity. consider how to man to the increased capacity that we want

While a complete fix of the shortage will be a long process, senior leadership have already begun aggressively attacking the problem and will help fix some of the current issues as well as developing a long-term plan to rebuild

See SHORTAGE Page 29





# Airmen, F-16s train in Greece

**Staff Sgt. Austin Harvill** 

31ST FIGHTER WING PUBLIC AFFAIRS

SOUDA BAY, Greece — From Jan. 20 to Feb. 3, the 31st Fighter Wing's 555th Fighter Squadron and Arizona Air National Guard's 161st Air Refueling Wing are participating in a flying training deployment to Souda Bay, Greece.

Fourteen F-16 Fighting Falcons, one KC-135 Stratotanker and 280 Airmen are partnering with their NATO ally, Greece, to evaluate aircraft and personnel capabilities, and to train with Greece's Hellenic

These training engagements are planned in advance to strengthen military-to-military relationships and increase NATO ally interoperability. The scenarios involve combined flying operations between countries to identify and work through coordination concerns that may arise during real-world events.

"Training here at Souda Bay prepares us for any upcoming deployments," said Lt. Col. Rob Faustman, the 555th FS director of operations. "Access to their ranges allows us to drop live ordnance ... and utilize other combative tools on our jets."

Engagements such as these strengthen relationships between the US, allies and partners, and demonstrate the United States' shared commitment to a safe and secure Europe.

"Our Greek counterparts have been extremely accommodating - we wouldn't be able to do any of this without them," Faustman said. "We look forthem during an already-stel20 TAILWIND 21 TAILWIND 21

# 621st CRW Airmen returns from Iraq deployment



Staff Sgt. Robert Hicks

621ST CONTINGENCY RESPONSE WING PUBLIC AFFAIRS

Family and friends, many holding welcome-home signs, filled the room to greet Airmen from the 621st Contingency Response Wing as they returned earlier this month to Travis Air Force Base, California, after a three-month deployment to Iraq.

The 621st CRW Airmen operated out of Qayyarah West Airfield, Iraq, where they enabled and sustained air operations at the Coalition airfield.

The airfield, situated just 30 miles south of Mosul, was recaptured from Da'esh by Iraqi forces in July 2016, and has been refurbished by Coalition engineers to allow the recommencement of air operations. It is now a strategic launching pad and frontline resupply depot.

During the 621st CRW time at the airfield, the air traffic control team coordinated with and controlled anywhere from 40 to 50 aircraft a day.

"This is unique because we did not have an established air traffic control tower to operate out of," said Capt. Jacob Becker, 921st Contingency Response Squadron airfield operations officer. "We were not only coordinating with our sister services, but other countries as well to ensure the airspace was safe."

Once the 621st CRW arrived, they worked hand-inhand with Coalition forces for approximately 10 days to establish command and control centers, configuring the runway to support fixed-wing mobility aircraft and deconflicting a congested and compressed airspace.

"The leadership along with the airfield operations team and the air traffic controllers developed an airfield deconfliction plan that identified certain parts of the airfield to be sectored off to ensure the different aircraft were separated and had their own airspace to operate away from artillery fire," said Lt. Col. Blaine Baker, 821st CRG Contingency Response Element commander. "We also made sure we had a radio communication process where everyone from the aircraft, air traffic controllers and a number of other entities knew what aircraft were operating in what airspace to keep things separated and de-conflicted."

Baker added that the CRG knew how vital the airfield was to the fight and wanted to get operations going as fast as possible.

"Qayyarah West Airfield is a key staging base for the Coalition in order to conduct operations against Da'esh in Mosul," Baker said. "Being a part of opening an airfield to provide such critical support and giving our Coalition a tremendous advantage and the commanders more flexibility in conducting operations is a great feeling."

While the Airmen of the 621st CRW were operating out of the airfield, they made sure to include their Iraqi counterparts to ensure they were getting the knowledge they needed.

"We worked very closely with the Iraqi forces to help them understand what our operations were and have them look at the processes we were using to communicate and to make sure as they generate their capabilities that they can do it safely and effectively," Baker said. "We want to do everything we can to make sure there is a smooth transition to the Iraqis once they're ready to take over the air-





U.S. Air Force photo/Staff Sgt. Robert Hicks

3) Lt. Col. Blaine Baker. **821st Contingency Response** Element commander, hugs his daughter Jan. 18 as he returns from a three-month deployment to Iraq, in support of Operation Inherent Resolve at Travis Air Force Base, Calif. 4) Master Sgt. Matthew Ogan, **921st Contingency Response Squadron Force Protection** flight chief, poses for a picture with his wife as he returns from a three-month deployment to Irag. 5) Col. Charles Henderson, 621st Contingency **Response Wing commander,** greets Airmen as they return from a deployment to Iraq.



U.S. Air Force photo/Tech. Sgt. Liliana Moreno

U.S. Air Force photo/Staff Sgt. Robert Hick

U.S. Air Force photo/Tech. Sgt. Liliana Moreno

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#### **Puzzles**

# STR8TS No. 318 Medium 9

#### in that row and column, and are not part of any straight. Glance at the solution to SUDOKU

	No. 318 Very Hard										
4	6			5				7			
	7				4			3			
		3	1								
						6	9	2			
		8				4					
9	3	2									
					9	8					
2			4				1				
3				1			5	9			

The solutions will be published here in the next issue

Like Sudoku, no single number can repeat in any row or column. But. rows and columns are divided by black need to be filled in with numbers that omplete a 'straight'. A **straight** is a set of numbers with no gaps but can be in ny order, eg [4,2,3,5]. Clues in black ells remove that number as an option

Previous solution - Tough										
2	7	3	4	1	9	6	8	5		
1	8	9	6	5	3	4	7	2		
6	4	5	7	8	2	1	3	9		
7	6	2	8	3	1	9	5	4		
5	9	8	2	6	4	3	1	7		
3	1	4	5	9	7	2	6	8		
9	3	7	1	2	5	8	4	6		

To complete Sudoku, fill the board that each row, column and 3x3 box ontains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.ora

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

#### **Retiree Corner**

Retirees seeking foreign gov't jobs need approval

JOINT BASE SAN AN-TONIO-RANDOLPH, Texas — Military retirees seeking any civil employment with a foreign government agency – or any instrumentality of a foreign government agency - must apply for permission in advance or risk losing their military retirement pay.

For retired Airmen, the Secretary of the Air Force programs, visit myPers. Inand Secretary of State serve dividuals who do not have as approval authorities for a myPers account can rerequests, though the Air quest one by following these Force Personnel Center's instructions. Retiree Services section

functions as the administrative manager of the Foreign Government Employment program.

Legally, there are certain situations in which an employee receives compensation where the payment is indirectly received from a foreign state. Examples include consulting and legal services, as well as payments from domestic pro-

fessional corporations. For more information about Air Force personnel

— Air Force Retiree Services

#### **News Notes**

#### **Upcoming events** and information

Air Force Cycling Team. Accepting applications for its 2017 team riders and support crew. The Air Force Cycling Team's primary mission is to promote the Air Force in the most positive way possible. For more information, contact Tech. Sgt. Scott Anthony at 707-424-6941 or scott. anthony.1@us.af.mil.

2017 Scholarships for Military Children. The Defense Commissary Agency scholarship application period runs through Feb. 17. Students with questions regarding the application should contact scholarship managers directly at 856-616-9311 or militaryscholar@scholarshipmanagers.com. Results will post on the scholarship website at www.militaryscholar.org on or about

#### Recurring events and information Air Force Office of Special Investigations.

To report a crime, get a foreign travel brief or request information on joining AFOSI, report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303, 510 Airlift CR, Travis AFB, 94535. For more information, call 707-424-3115 or DSN: 837-3115

Air Force Sergeants Association "Walter E. Scott" Chapter 1320. General membership meetings are from 3:30 to 4:15 p.m. on the first Friday of every month at Wingman's in the Delta Breeze Club. For more information, contact Master Sgt. Francisco Zamorano Jr.

Airmen's Attic and Loan Locker. The Airmen's Attic and the Loan Locker are open from 10 a.m. to 2 p.m. Tuesday and Thursday, 4 to 6 p.m. Wednesday and from 10 a.m. to 1 p.m. the last Saturday of every month for all ranks. It is located at 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "Travis AFB Airman's Attic."

Alzheimer's Caregiver Support Group. Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center, For more information, call 707-423-7227.

Base emergency numbers. Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information, call the Travis Air Force Base Fire Prevention Office at 707-424-3683.

**Bunco.** 6 p.m. every third Wednesday of the month at the USO Daedelion Room. For more information visit www.esctravis.com

Crisis text line. Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly.

**Employee-Vehicle Certification and Reporting System.** Civilian and military personnel must maintain emissions information with the Web-based ECARS system. For more information, call Xuyen Lieu at 707-424-5103.

**Exceptional Family Member Program Sensory Play Group.** This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center, For more information, call 707-424-4342 or visit the

#### In the next week...

Gordon's Music and Sound. Nature of Sound, 7:30 p.m. Jan 27, 810 Texas St., Fairfield. 422-0313.



Facebook page "EFMP Travis AFB."

Fairfield/Vacaville Train Station Project. Located at Peabody Road and Vanden Road in Fairfield with a six-lane overpass. Construction is scheduled for completion in March 2017 For more information, visit http://bit.ly/1yNIBwV.

Family Advocacy Women's support group. Weekly meeting from 10 a.m. to noon Wednesday for women with past or current domestic violence events in their lives. Meet at the David Grant USAF Medical Center's Mental Health conference room. For more information, call Molly Martinez at 707-423-5158.

Government no-fee passports. All submissions of applications for government no-fee passports must now include: 1) A photocopy of Military Identification Card front and back; 2) Passport photo taken in the past six months; 3) Supporting document(s), proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website https://pptform.state.gov and/or https://travel. state.gov. For more information, call 707-424-5324.

**Hometown News Releases.** To submit a Hometown News Release, visit the new paperless website at https://jhns.release.dma.mil/public and fill out the information

**LGBT Alliance.** General membership meetings take place at 6 p.m. the first Wednesday of every month at the Airman and Family Readiness Center. For more information, email lgbtalliance707@gmail.com or call 707-424-2486.

Mare Island Museum. Now a Blue Star Museum, which means active-duty military, reservists and their dependents are eligible for free admission from Memorial Day to Labor Day. 1100 Railroad Ave. on Mare Island in Vallejo. 10 a.m. to 2 p.m. Monday through Friday, 10 a.m. to 4 p.m. first and third weekends of the month. For more information call 707-557-4646

M-50 Gas Mask Fit Testing. Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg. 791. All deployers are fit as necessary. For more information, call 707-424-2689.

Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday.

Montezuma Shrine Club. Meets every third Thursday of the month at the Masonic Center, 412 Travis Blvd., Fairfield. For more information, call Mike Michaelis at 707-427-2573 or Cal Gitsham at 707-425-0060

Motorcycle licensing and training. California Rider Education offers the Motorcyclists Training Course, the Basic Riders Course 2 and the

Military Sportsbike Riders Course on base, MTC classes take place most weekends. Motorcycles and helmets provided. Successful completion gives students a DL389 that waives the skills test at DMV. Course cost covered for active duty, reserves, some DOD and some NAF folks. Dependents welcome, but must cover own costs. All registrations done via phone at 1-800-966-3844.

**On-base child care.** The Air Force requires on-base residents to be licensed by the 60th Mission Support Group if they provide more than 10 hours of care per week in their homes. For more information, call 707-424-8104 or 707-424-4596 or stop by Bldg. 380B.

Photocopying of military identification. The prohibition in photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense. dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 years or younger. However, it applies to sponsors. For more information, call 707-424-5324

**Professional Loadmaster Association.** The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331.

Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their dependents. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect that they deserve. If you would like to apply for a volunteer slot and have three hours or more to give call 707-424-3905

**SGLI and vRED.** The Record of Emergency Data, aka vRED, and Servicemembers Group Life Insurance form are two of the most-critical documents a service member is responsible for maintaining throughout a military career. Commanders, Casualty Assistance personnel and Mortuary Affairs personnel rely heavily on these two documents as a vital source of information. when a crisis occurs resulting in serious injury or death of the service member

**60th Air Mobility Wing Information** Protection Office. The office has the following walk-in customer service window hours: 8 to 11 a.m. and 1 to 4 p.m. Monday through Thursday as well as window hours from 8 to 11 a.m. Friday. For emergencies, call 707-424-3114.

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information,

email Staff Sgt. Mathew Clayton at mathew. clayton@us.af.mil.

**Toastmasters.** The Travis Toastmasters meets at noon on the first and third Tuesday of the month in the USO Lounge. Toastmasters is an organization that helps people practice communication, as well as build on skills they already have. All are welcome to attend. For more information, call Nicole Culberhouse at 478-273-1760

Travis Composite Squadron 22 Civil Air Patrol. Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B -2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or recruiting@squadron22-cap. us. visit during a UTA or check out http:// squadron22-cap.us.

Travis Heritage Center. The facility is looking to add to its historical collection. It is missing the past 15 years of conflict in which Travis was involved. Do you have something special to donate for generations to appreciate? The center also seeks volunteers. The gift shop is open 11 a.m. to 4 p.m. Tuesday through Saturday. For more information, call Rick Shea at 707-424-5598 or email richard.shea@us.af.

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday, Wednesday and Friday, 9 a.m. to 1 p.m. Thursday. Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment.

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370. Tuskegee Airman Lee A. Archer

**Chapter.** Meets at 1 p.m. third Saturday of the month at Nut Tree Airport. For more information, call James Harris at 707-631-

Voluntary Leave Transfer Program. The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program: Linda Claus, 60th Force Support

Squadron. • Peter Escobedo, 60th Logistics

Readiness Squadron.

 Sabina Lopez, 349th Civil Engineer Squadron

> • Deirdre Mullin, 60th Medical Operations Sauadron • Robert Simcox, 60th Comptroller Squad-

• Frank Singson, 60th LRS. Donald Webb. 60th Communications

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred

annual leave directly from other employees. For

more information, call 707-424-1720. What's Cookin' Wednesday. Free lunch served from 11 a.m. to 1 p.m. each Wednesday at Bldg. 1348 in the dorms for active duty, Guard and reservists. Family area available with children's TV programs.

#### Chapel programs

#### Recurring events Catholic

Twin Peaks Chapel • Roman Catholic Mass: 9 a.m. and noon Sunday

• Children's Church: 10:15 a.m. Sunday.

 Sacrament of Reconciliation/ Confession: 4:30 to 5:30 p.m. Wednesday or upon appointment.

• Infant Baptism Prep Class: Two classes. Registration Required. 6 to 7 p.m., offered Ouarterly.

Youth Choir: 1 p.m. Sunday.

• Children's Choir: 2 p.m. Sunday.

 Adult Choir: 4 p.m. Sunday • Catholic Women of the Chapel: 6 p.m.

first Monday of every month. Annex • Rite of Christian Initiation of Adults: 6 to

7:30 p.m., Wednesday, Annex. • RE Classes: 10:15 to 11:30 a.m. Sunday, RE Wing.

#### First Street Chapel

• Mom's Group: 10 to 11:30 a.m. Monday

#### Protestant First Street Chapel

• Protestant Community Service: 9 to 10:15 a.m. Sunday.

 Gospel Worship Service: 11 a.m. to 12:15 p.m. Sunday.

 Children's Ministry is provided for 6 months olds through fifth grade.

Here are the showtimes for this weekend's movies at the Base Theater:

#### • 6:30 p.m. "Colleteral Beauty" (PG-13)

• 9 p.m. "Man Down" (R)

#### Saturday • 6:30 p.m. "Trolls" (PG)

• 9 p.m. "Billy Lynn's Long Halftime Walk" (R)

Sunday

• 2 p.m. "La La Land" (PG-13)

 Protestant Men of the Chapel: 8 to 9 a.m., first Saturday of every month.

#### Twin Peaks Chapel

• Protestant Women of the Chapel: 9:30 to 11 a.m. Tuesday.

#### **Airmen's Ministry Center**

The Peak is open from 6 to 9 p.m. Monday through Friday at Bldg. 1348. Homecooked meal Tuesday's at 6 p.m. followed by Bible

#### **David Grant Medical Center**

Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday (except for federal holidavs).

**\* \* \*** For more information, call Twin Peaks Chapel at 707-424-3217.

#### 60th FSS

#### **Upcoming events and information**

NBA tickets. On Feb. 4, watch the Sacramento Kings play the Golden State Warriors at 7:30 p.m. Golden 1 Center in Sacramento. Ticket pricing starts at \$160 for section 104. For more information, call 707-424-0969.

#### Chinese New Year Parade in San

Francisco. Join the once-a-year adventure Feb. 11 See gorgeous floats, elaborate costumes, ferocious lions and firecrackers light up the streets. \$20 per person. For more information, call 707-424-0969 or book online at Travis-ODR.com.

Paint night with Frosty Friends. On Feb. 24, paint a pair of birds in a snowy scene from 6 to 9 p.m. at Arts and Crafts. All supplies are included and guests are welcome to refreshments and finger foods. Reservations

required. \$20. For more information, call 707-424-2929.

#### Ski shuttles for single Airmen & **RecOn.** For just \$5, Outdoor Recreation is

providing transportation to various ski resorts around Lake Tahoe. Don't forget to head to the rentals area to get a ski or snowboard tune-up starting at \$20. Single Airmen and RecOn receive priority at the discounted rate. All others are welcome. For more information, call 707-424-0969 or visit Travis-ODR.com.

\* \* \* For more information, visit http://www. travisfss.com.

#### **Local events**

**Downtown Art Walk.** 5 to 10 p.m. second Friday of each month, downtown Vallejo. www.vallejoartwalk.com.

The Hub. Lemon Festival, 5 to 8 p.m. Jan. 28; Poetry by the Bay open mic, 6:30 p.m. second and fourth Tuesdays: 350 Georgia St., Vallejo. www.thehubvallejo.com

Vallejo Farmers Market. 9 a.m. to 2

## **Airmen complete FTAC**



Congratulations to the latest Airmen to complete the First-Term Airman Center course, Alphabetically: Airman Karina Alvarez, 60th Force Support Squadron; Air man 1st Class Brandon Autry, 860th Aircraft Maintenance Squadron; Airman Basic Logan Battles, 60th Aerial Port Squadron; Airman 1st Class Robert Borboa, 60th Logistics Readiness Squadron; Airman Michael Bourgeois, 60th Surgical Operations Squadron: Airman Erin Clark, 60th Inpatient Squadron: Airman Basic Vaness Colindres, 60th IPTS; Airman Basic Daniel Delancey, 60th APS; Airman 1st Class Flint Deluaga, 821st Contingency Response Squadron; Airman 1st Class Issahia Farley, 60th AMXS; Airman Warda Harchaoui, 60th Medical Operations Squadron; Airman 1st Class Korey Jones, 60th Maintenance Squadron; Airman 1st Class Evan Leclair, 860th AMXS; Airman Basic Logan Lee, 60th APS; Airman 1st Class Seth Marrin, 60th AMXS; Airman 1st Class Nykil McIver, 60th APS; Airman 1st Class Denise Miller, 60th IPTS; Airman 1st Class Logan Moore, 60th AMXS; Airman 1st Class Brent Persinger, 60th MXS; Airman 1st Class Aaron Pollard, 60th Operations Support Squadron; Airman Angelina Rios, 60th FSS; Airman 1st Class Brett Rodgers, 60th LRS; Airman 1st Class Telah Ruiz, 60th APS; Airman 1st Class Austin Shepherd, 60th MDOS; Airman 1st Class Kenyon Stewart, 60th APS; Airman 1st Class Kyni Todd, 60th SGCS; Airman 1st Class Cris Torres, 860th AMXS; Airman Basic Andrew Van Drunen, 60th MXS: Airman Basic Keaton Wakefield 60th AMXS; Airman 1st Class Thomas Williams, 60th AMXS; Airman Tyrone Woods, 60th AMXS; and Airman 1st Class Kevin Young, 60th APS.

p.m. Saturdays, year-round, Georgia and Marin streets. www.pcfma.com.

"NEWS NOTES" BRIEFS MUST BE SUBMITTED TO TAILWIND@US.AF.MIL SEVEN DAYS BEFORE THE EVENT DATE. CALL THE 60TH AIR MOBILITY WING PUBLIC AFFAIRS OFFICE INTERNAL INFO SECTION AT 424-2011 FOR MORE INFORMATION.

**JANUARY 27, 2017** 

#### Number

From Page 13

many years to come. The Block 45 modification enhances the previous PAC-ER CRAG cockpit and fuel management systems upgrade accomplished between 1997 and 2001.

In 2015, the Legacy Tanker Division within the Air Force Life Cycle Management Center in conjunction with the Oklahoma City Air Logistics Complex, both headquartered at Tinker AFB, returned outsourced modification work to the OC-ALC workforce where the concentrated experience for the C/KC-135 aircraft is located. This move enhanced OC-ALC's ability to produce by leveraging the fact a majority of maintenance, repair and overhaul functions were already taking place pretty incredible. It's a challenge." at the base. Just moving the modification program back to Tinker AFB saved an

estimated five production days.

Upon moving the modification work to Tinker AFB and the 564th AMXS, lowrate initial production, aka LRIP, I began where efficiencies were realized as they began using the "Art of the Possible" to innovate through the speedline described

Once the Block 45 modification work was given to OC-ALC and the 564th AMXS, they began innovating with the establishment of a speedline. "Moving it from the contractor to here, we were confident we could reduce the flow days," Mocio said. However, he said he recognized "a lot of innovation had to be done to allow for that. There was kitting and technical innovation which allowed the maintenance folks to get it from the 120 days down to below 50 days. That initiative is

Allan Lee, Legacy Tanker contracting chief, said another advantage of the

speedline was to include small business in the process.

"They installed a speedline that takes kits from Rockwell Collins and various small business contractors," he said. "Then we do it here organically. About 50 flow days to install using the 50/50 rule, 50 percent organic with 50 percent contracted out."

The modification is time consuming. The Block 45 modification is intensive, frustrating work fraught with opportunities for mistakes, Schantz explained. During LRIP I most of the actual work took place on the aircraft in cramped spaces Here they can complete a majority of the with poor lighting.

"Gutting old wiring and then reinstalling new kits, liquid crystal display screens and supporting equipment is a multi-person job," said Schantz. "Complicating the installation is having to work ly quick installation and allows the techaround installed controls such as the throttle quadrant and trim wheel located

in the middle of the flight deck."

The avionics rack presents its own challenges because it is a four-shelf rack with important components mounted on the shelves and the sides with thousands of wire connections. Schantz summed up the biggest challenge of working onboard the aircraft.

TAILWIND 23

"Art of the possible" empowered Block 45 avionics technicians, mechanics and even supply personnel to find ways to innovate. The 564th AMXS now builds kits using supplies from the prime contractor and small businesses in their back shops. work with ease while making thousands of connections which are also tested and verified before the entire thing is bundled and kitted for delivery to the airplane. Once at the jet, the kit ensures a relativenicians to move on to the next step in the

## **Red Flag**

From Page 14

"We're here as a core unit to help all other participating units by lending our expertise and ensuring they have all the necessary resources they out by Red Flag staff and their ed.

respective units," Siverio said. adding that such groundwork can range from augmenting core members to fill duty gaps and tasking others to units to achieve exercise needs.

For Matos, succeeding as the core unit is simple; ensure all duty requirements are met and need to meet the objectives set support wherever help is need-

#### **Presence**

From Page 12

since I've been with this unit the time - but he doesn't get have been the best by far," said to see it," said Senior Airman Rivera, who just arrived at Ba-Richard Marshall, an Aircraft gram for his third deployment Electrical and Environmental in the two years since join-Systems journeyman with the ing the EC-130 AMU. "This 455th EAMXS, about a fellow is without a doubt the tightest squadron member. group of folks I've ever worked

For those with families back home, they say the key is to make the most of the time they have flown over 39,000 hours have. Tech. Sgt. Tony Rivera, a during 6,800 combat sorties in 455th EAMXS crew chief, has these operations. The unit has two sons and said he spends broken the monthly flying rethe time he has with his boys cords for three consecutive participating in their lives and months since October 2016 making every moment count. something that has never been

Despite the strain of an undeniably high operations tempo, the mood in the unit remains positive. When they're not working out on the flightline, they play sports or video games together and work out in their "prison gym" in front of a vividly painted "Muscle Beach" sign.

"We just call it high-fiving. You don't skip a beat," ness Award.

#### Meredith said about the constant changeover.

in my career and the last two

"I've been deployed 13 times

To date, 41st ECS crews

The unit's mission capa-

ble rate, the maintenance term

for the number of function-

ing aircraft, hit a 27-month re-

cord high in November 2016 -

96.5 percent. This has led to

the 455th EAMXS winning

the 2016 Air Combat Com-

mand Maintenance Effective-

done before.

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## **Upgrade**

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jets and AC-130 gunships - eliminating the immediate threat.

The team pressed toward the friendly forces when they were again pinned down by an avalanche of enemy gunfire from the ridgelines above.

They took cover in a small compound nearby, but the thick walls limited the radio signal, interfering with the ground force's link to aircraft above.

The team was outnumbered and outgunned, Baradat knew it would only be a matter of time before the enemy had them surrounded.

With complete disregard for his own personal safety, Baradat left cover and exposed himself directly to enemy gunfire to communicate with aircraft above and protect the team.

"That was where I needed to be standing to communicate with the aircraft and to get the mission done," he said in an interview from 2014.

Although his team shouted at him to take cover, he systematically began engaging the enemy.

"I remember repeatedly yelling at him to get behind cover, yet he ignored the warnings, choosing instead to keep fires on the enemy positions," wrote one of his Army Special Forces teammates about the event.

Baradat controlled multiple aircraft while he stood in the open courtyard sprayed by dirt as rounds impacted the ground near him - relaying targets he spotted to aircraft above.

"Throughout the next two hours, I witnessed (Staff) Sgt. Baradat call for fire and utilize eight different aircraft [six A-10s and two AC-130s] to eliminate the enemy threatening both his team and the friendly forces they were sent to rescue." wrote one of the AC-130 pilots in an after action report.

This overwhelming barrage of airpower allowed the three trapped U.S. and Afghan coalition forces to rally and exit from the valley. Baradat continued calling in controlled bomb drops and gun runs – some as close as 200 meters from friendly forces.

But enemy fire intensified as the single element navigated through the narrow terrain in their armored vehicles.

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Baradat's radio connection was limited inside the vehicle, so with no hesitation, he positioned himself on the vehicle's running board outside the safety of the vehicle's armor ... secured only by a mission," Martin said. teammate holding onto his belt.

With his body scraping the narrow canyon walls, peppered by falling rocks gun fire, Baradat directed precise strafing runs and bomb drops until the entire team was clear of enemy fire.

"You never know what to expect going into any combat situation, but I do feel that the intense and diverse training that I received from ... the special tactics community, set me up to handle the stress of the situation," Baradat said of the battle. "I was only one piece of the puzzle that day; if it wasn't for the extreme professionalism and fearless intensity of my Army Special Forces team, the mission could have turned out a lot differently." In the end, Baradat precisely direct-

ed 13 500-pound bombs and over 1,100 rounds of ammunition during three hours of intense fighting, contributing tion of 50 enemy fighters and 13 enemy part of that group."

"He is an American hero who did an outstanding job under incredible circumstances, seamlessly integrating air power into a complex and dangerous ground

**JANUARY 27, 2017** 

The Air Force Cross is presented for extraordinary heroism while engaged in military operations against an enemy of knocked loose from the heavy machine the United States. This is the ninth Air Force Cross to be awarded since 9/11; all have been awarded to special tactics Air-

> The upgrade was due to a Defense Department-directed review of medals from recent conflicts in Iraq and Afghanistan to ensure service members are appropriately recognized for their actions.

> Air Force Secretary Deborah Lee James approved nine medal upgrades for eight Airmen, Jan. 17, including Baradat and Keary Miller, a retired pararescueman from the Air National Guard's 123rd Special Tactics Squadron.

"I am extremely humbled to receive this award," Baradat said. "The men who have previously been awarded the Air Force Cross have done amazing things to the safety of 150 troops and destruc- on the battlefield, and it is an honor to be a



Hadley said

"They affect things on a global scale," he said. "They tell our forces that we can support them where ever they are, and it tells our adversaries that we can find you and touch you on a moment's notice."

Cole said he's proud of the role his Airmen played in this mission.

"As always, they do an outstanding job when their nation calls upon them to do the tough tasks," he said. "And it came ca's air refueling tanker (capaoff extremely well. It's air refueling that puts the 'global' in sions that set us apart from 'global strike."

example of how the command eling and we deliver it."

facilitates the tanker war against ISIL, said Brig. Gen. Lenny Richoux, the 18th AF vice commander.

"The air bridge our planners and tanker crews create enable U.S. and allied strike aircraft to continuously hit (ISIL), or any enemy, no matter where they hide," Richoux said.

"Missions like this one are merely one of many executed every day," he added. "The mobility enterprise conducts a massive amount of planning everv single day, and we coordinate with customers around the globe for each mission. Ameribilities) are one of the key misevery other Air Force in the The Libya strike is just one world. Everyone needs air refu-

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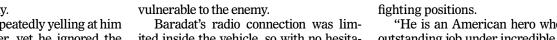
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**JANUARY 27, 2017** Tailwind 25 **26 TAILWIND JANUARY 27, 2017** 

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**JANUARY 27, 2017** TAILWIND 27

#### **Tours**

From Page 17

I fought for a reason. I didn't fight to stay home."

It was a long journey for Caswell to remain on active duty, and another to get medically cleared for a deployment, let alone two.

"I wouldn't be here if it weren't for all the chiefs and captains and first sergeants that helped me fight for this," he said. "Whatever they need month tour here.

me to do in the military, I'm going to do it and nothing is going to stop me."

Back in the maintenance debrief office where Caswell works, people walk by to say "hey" or stop in to talk, play with Hot Wheels, put together puzzles or other things to pass the time while not on shift.

"While you're here, this is who you have. This is your family," Caswell said about the squadron he's become a part of during his second four-

## **Fair**

From Page 6

The fair is a central location to make it easier for the Travis community from active-dutv service members, to reservists and family members to get everything they need from an employment or educational perspective in one spot, said Joan Miller, 60th FSS work life specialist.

The Airman and Family Readiness Center also offers

a wide range of classes to help will be permitted, Mcintosh how to master the interview, business attire. Miller said.

It's also important that attosh said.

"Everyone attending the career and education fair is encouraged to bring several copies of their resume and come dressed for success so they make a superb first impression," she said.

While military uniforms vides, call 707-424-2486.

potential applicants prepare, said, it's best if attendees wear such as resume writing and a suit or similar professional

For those interested in learning about educational optendees come prepared, Mcin- portunities, Mcintosh said, the schools at the fair will provide information on degree programs from the associates to master's level, as well as technical training programs.

> For more information about the career and education fair or classes the A&FRC pro-





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**JANUARY 27, 2017** Tailwind 29 30 TAILWIND **JANUARY 27. 2017** 



U.S. Air Force photo/T.C. Perkins Jr

Several Airmen from Travis Air Force Base, Calif., had a chance to meet with Gen. Carlton D. Everhart II. Air Mobility Command commander at Scott Air Force Base, Ill., during his Jan. 19 to base.

#### **Everhart**

From Page 3

and for recognizing the critical role Travis plays in national defense. Earlier in the week the community learned that the base was selected as a preferred location for the KC-46A Pegasus.

The addition of the KC-46A will increase the effectiveness of Travis' mission and support provided to joint and Coalition forces because of the aircraft's enhanced air refueling capabilities, improved efficiency as well as an ability to perform Jr., 60th Air Mobility Wing aeromedical evacuation, said

"We project hope, fuel the fight, we do aeromedical evacuation out of here, and global enroute support," he said. "Our Airmen are first in and last out across a broad spectrum supporting nine combatant

Everhart also held an all call with several hundred Airmen on the final day of his visit. He explained where AMC is going in the future and defined Rapid Global Mobility-Now as ensuring readiness, developing Airmen, modernizing the force and advancing the nuclear mis-

"We will continue to focus on RGM-Now with emphasis on how mobility Airmen contribute to the joint war fight," said Everhart.

Before his departure, Everhart thanked Col. John Klein commander, and expressed his appreciation for the 60 AMW Airmen and the many jobs they perform to ensure mission ac-

"I couldn't be more proud of you all," said Klein. "Continue to make excellence our standard here at Travis."

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#### **Shortage**

From Page 18

the career field.

"Senior leadership is extremely engaged," said Col. Jason Cockrum, the AF/A3 director of staff. "They care deeply and are taking this very seriously. They know and appreciate the high operations tempo that our fighter forces have been operating at for the past 25 years, and recognize the new and emerging threats in the Pacific, Europe and the ongoing operations in the Middle East. They understand those demands and the requirements for a strong sustainable fighter force in the fu-

According to Cockrum, the Air Force is taking a threefold approach to solving this problem by reducing the number of fighter pilot requirements, increasing retention of pilots currently serving and increasing the production of new fighter pilots.

Cockrum engaged in an open O-and-A session with the pilot community that were in attendance at WEPTAC to get feedback on the issues causing the retention rate of pilots to decrease and how they can go about solving those issues.

"Every time we go out and meet with pilots we learn something new," Cockrum said. "We lean on our Airmen to give us feedback and provide us with the changes they would recommend." For example, we had a real-

ly good idea from the group we met with (during WEPTAC) and within about three hours after the meeting we had information back to the senior tary compensation."

leadership in the Pentagon. In less than 24 hours the idea was pitched to Congress to see if the suggestion could be implemented as part of a future solution.

Much of the impact on the military flying community stems from the draw of commercial airlines, who have been hiring at an increased rate the past three years.

"There are three pillars

that a lot of people focus on when considering staving in the military; quality of service, quality of life and monetary compensation," Cockrum said. "Nobody in the civilian sector can compete with quality of service. What Airmen go out and do every day for our nation, you just can't get that anywhere else. So we are focused on improvements related to quality of life and mone-





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#### **F-35A**

From Page 10

old, this was their first time loading live munitions on any aircraft platform.

"It feels great to have been here for two years and see the program develop and grow," said Airman 1st Class Jacob Chandler, a 33rd Aircraft Maintenance Squadron aircraft armament systems journeyman. "It's awesome to be a part of this and it's possible because of the training we receive."

Much of the success in ing in a good direction."

loading these live weapons is due to the in-depth training that load crews receive. However, their leadership accredits it to the drive and vision of

"This is almost second nature to them," said Tech. Sgt. Zachary Watts, a 33rd Maintenance Group loading standardization crewmember. "They are fully prepared to execute their mission and it shows. It speaks to the type of Airmen we are getting in today's Air Force. They want to work hard, they try hard and they do what they are supposed to. They have initiative and prove we are mov-

#### **Test**

From Page 14

nuclear capability, it faces increasing sustainment and operational challenges against emerging threats as it continues to age. The Long Range Stand Off weapon is being developed to replace the ALCM. which the Air Force expects to start fielding by 2030.

"The LRSO will be a critical element of the United States' nuclear deterrence strategy. but we must continue to support the ALCM program until it is fielded and these recent tests are clear indicators of the ALCM's effectiveness clear weapon systems.

commander and Air Force program executive officer for strategic systems. The LRSO weapon system will be a cost-effective force multiplier for B-52, B-2 Spirit

and reliability," said Maj. Gen.

Scott Jansson, the AFNWC

and B-21 Raider to credibly deter adversaries and assure U.S. allies of our deterrent capabilities. Currently in source selection, up to two LRSO contracts are expected to be awarded in the fourth quarter of fiscal year

About 200 personnel in AF-NWC's Air-Delivered Capabilities Directorate deliver, sustain and support air-delivered nu-



**JANUARY 27, 2017** TAILWIND 31 32 TAILWIND **JANUARY 27, 2017** 

#### McGee

From Page 2

Wounded Warrior Project, a nonprofit organization. I didn't want to be a part of anything which put me in the spotlight or focused on making me a poster for sympathy. I've never been more wrong.

The program focuses on two things. The first is to put our wounded, ill and injured together so we can strengthen and support each other. People who have never had post-traumatic stress disorder will never understand what it's like to suffer mentally in this way. Second, the program offers unique opportunities to give our Airmen value and give them a sense of 'I can still function and participate in life.' I can't say enough about the program and I want to encourage all of our wounded, ill and injured to attend an

Another thought which kept me from being part of the program prior to 2016 was that I had healed from my injuries (which I'll talk about shortly) and didn't want to take advantage of a program which helps those who are still healing.

The point of this program and what makes it work is our warriors are together for each other. The program is not designed to single out anyone or make them feel broken. Those who have healed are the most vital to the program's success.

When many think of wounded warrior, I assume most feel it's just for the combat wounded. There are folks severely injured from non-combat and cancer survivors who also qualify. If you fall into any of these categories, I encourage you to contact the Regional Care Coordinator at your location. The RCC knows the criteria, and if you can't find them, contact me.

I share this so if there are agents suffering as I suffered, this may give them the strength and confidence to seek help and know what I now know. Behavioral science and the Air Force Wounded Warrior Program are available and can greatly help the healing process.

My story begins on July 8, 2005. While returning from a successful operation where we captured nine of 11 cell members responsible for setting

roadside bombs and shooting mortars and rockets at the base, my vehicle was struck by an improvised explosive device.

Two 155 mm mortars were strung together and command detonated as we drove over them. I was in the back seat and I remember black smoke filling up the inside of the vehicle. The next thing I know I am laying on the ground beside a burning vehicle. I assumed I was the only one alive as I was drug to safety by Senior Airman Pam Bolton while receiving small rounds fire.

I was taken by medevac to the hospital and spent the better part of the next six months healing from groin and pelvis injuries. Once I was physically healed, I wanted to feel normal again. I wanted to prove I could still be an agent. I wanted to do the things I did before to prove to myself and others there was nothing wrong with me.

As I struggled to prove I was normal, the nightmares about losing 'Dice,' and his family blaming me, surrounded what little sleep I got. If I was lucky, I would sleep two to three hours per night. I was on the verge of rage every single day. I knew something was wrong and I had to control it. I knew if I acted on my emotions the rest of my time as a special agent would be very short. I constantly felt agitated and I had no idea why.

The smallest event would send me to fury. I remember an argument I got in with my wife. The argument was over where we should eat. I lost it. I remember punching myself in the face screaming at her. These types of events were a daily reality for my wife and three children I tried so hard to control myself each day at work. I would let my guard down once I got home because I couldn't maintain that level of self-control any longer.

My kids suffered emotional and physical abuse for the next seven years. My wife did her absolute best to shield the children from my behavior. She made sure the house was perfect and the kids stayed away from me. She closely monitored their behavior. If one of my children misbehaved, she would quickly remove them from me. She would constantly warn the children to not do

anything to upset me. The children adapted and stayed away from me. I had no relationship with them and wasn't involved in their lives.

I was numb to any joy or any happiness occurring around me either at work or home. I knew something was wrong with me but I didn't know how to fix it. I refused to visit a 'shrink' because I didn't believe in the merit of psychologists. I felt mental health was for weak minded individuals who weren't smart enough to figure out their own problems.

I decided the best thing to do was to put as much fun in my life as I could. I scheduled trip after trip, taking me on adventures around the country: rock climbing in West Virginia, mountain biking in Utah, kavaking in North Carolina. I felt alive while I was doing these things, only to feel empty again once I returned home to work and my family. These

behaviors pulled me further away from my family. I would get back to my life and feel the rage build all over again.

I still couldn't figure it out. I wasn't mad at the office of special investigations for sending me on the deployment. I volunteered! I wasn't mad at the insurgency, because if someone came to my house and told me I was going to adopt their government and do things their way, I would likely behave similarly.

In 2010, the command sent me to the Air Force Institute of Technology for 18 months. While in that program, I was able to re-grow a relationship with my family and fall in love with them again. Our relationship grew and I started to learn what it was like to care for someone besides myself again.

I would not be in the military if it weren't for Dr. Dave Englert who helped me understand how the mind works and

how to heal from a traumatic experience. There are numerous other people who had patience with me, guided me, covered for me, shielded me and most importantly directed me. I thank all of those who cared enough to invest in me when

my behavior didn't warrant it. In 2014, the greatest healing occurred when I repented for my sins and dedicated my life to God.

Since I've put God first in my life and focused on healing and helping others with PTSD. the joy I now experience is in-

I encourage each of you reading this to reach out to me, your RCC or the Wounded Warrior Program. If you were wounded, injured or ill, you have a family who is here for you. The program won't turn you into a martyr and it won't make you do anything you don't want to do.



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#### Kwast

From Page 2

independent Air Force. During WWII, Army Air Forces Lt. Col. James "Jimmy" Doolittle developed the ideas and plan for America's first offensive strike against the Japanese homeland in April 1942,

just four months after the attack on Pearl Harbor. A daredevil pilot in his youth, Doolittle matured as a test pilot and innovator through personal courage, perseverance, a tremendous level of curiosity and dedication to education, culminating with his earning a doctorate in aeronautical engineering at the Massachusetts Institute of Technology in 1923. Doolittle matched courage with calculation, achieving many significant advances in aviation techniques and technology during the interwar years.

When an imaginative submariner, Navy Capt. Francis Low, asked Arnold if long-range bombers could possibly be flown from U.S. Navy

aircraft carriers, the chief of the Army Air Forces knew exactly who to call. It wasn't a crazy idea. On the contrary, it was brilliant – and it was exactly the kind of military option that President Franklin Roosevelt desperately needed in the wake of Pearl Harbor and numerous subsequent U.S. reverses in the Pacific. Still, Arnold knew that only one Airman had the intellectual agility to figure out how this might be effected and the energy and perseverance to bring the idea to reality, and that was Doolit-

The daring Doolittle Raid caught the Japanese completely by surprise and gave the Allies their first taste of victory. It also caused the Japanese people to begin questioning their own military leaders' assurance of invincibility. This was because prior to Doolittle's success, everyone who knew anything about airpower simply concluded it could not be done!

So, what can we learn from these giants of Air Force history? First, they recognized that

what had worked in the past was no longer sufficient to meet current needs. They also understood that things would only get worse unless they took positive action immediately. They cultivated technical expertise and profession-

al instinct to gain a deep understanding of the potential of airpower, and then harnessed their personal and professional networks to build support for and test their ideas. If the officials they needed to approve their ideas were not openminded enough to give serious consideration to their innovations, they found other ways to overcome the inevitable bureaucratic barriers to progress. These pioneers understood that an acceptance of personal risk - whether it be physical, professional or social, with the latter often requiring the most personal courage - was necessary to generate the capabilities, processes, techniques, and ultimately the changes in culture that new strategic realities required.

problems of the day. We have At AU, our most significant changed our curriculum, so challenge is providing the edthat it is helping our students ucation and connections that will help today's Airmen adapt to challenge and change in our ity and understand technology. own times, with the specific purpose of protecting our naproblem-solvers, better stratetion and our friends with the strongest and most capable Air thinkers as they solve the very Force this world has ever seen. challenging and complex prob-Air Force Chief of Staff Gen. lems that face our Air Force,

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ple who questioned the stato contemporary and emerging tus quo and believed that there was always a better way. Simply by leveraging the incredible wealth of our lands and ing environments for enhanced oceans, and the even more incredible richness of our diverse national melting pot of ideas our Airmen, sister services, ciand culture, they understood they could create the innovations to change and even amaze the world. In this critically important inflection point in air, space, and cyberspace histoers and innovators. In addition, ry, we must capitalize on these unique strengths. AU is comtheir alma mater for assistance mitted to training professional Airmen so they can grow and assume the mantle of responsibecome the Mitchells, Doolitbility formerly held by the very tles and Arnolds of tomorrow. Airmen who created the legacy They are taking our courses, thinking and writing about the problems that have bedeviled them in their operations, and ultimately solving those problems. They are our faculty members, returning to the operational force with a wealth of professional knowledge that has been refined by the immersive leadership laboratounderstand the geopolitical enry of teaching. And they are in vironment, understand humanour labs, engineering and testing the technologies that will It will make our Airmen better take us to even greater heights in the future. AU is at the forefront of innovation, preparing today for tomorrow's Air Force - and we're only getting started.



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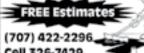
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1) A Say's phoebe bird hunts for insects Jan. 13 at Travis Air Force Base. **Calif. Travis is host** to many kinds of wildlife, including threatened and

# Travis visited by birds of a ...

U.S. Air Force photos by Heide Couch





2) A Canada goose makes a splash Jan. 13 at the Duck Pond at Travis Air Force Base, Calif. Geese are regular visitors to the Duck Pond. 3) A double-crested cormorant bird spreads its wings to absorb the sunlight Jan. 13 at Travis.

**JANUARY 27, 2017** TAILWIND 39 **40** TAILWIND **JANUARY 27, 2017** 

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